

INCOSE



ENERGY&MOBILITY TECHNOLOGY, SYSTEMS AND VALUE CHAIN CONFERENCE & EXPO

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HARNESSING POWER BI FOR PRODUCTIVITY BENCHMARKING IN THE ENERGY INDUSTRY: A CASE STUDY

9/14/2023

ADAM MAXAM | P3 ADAPTIVE



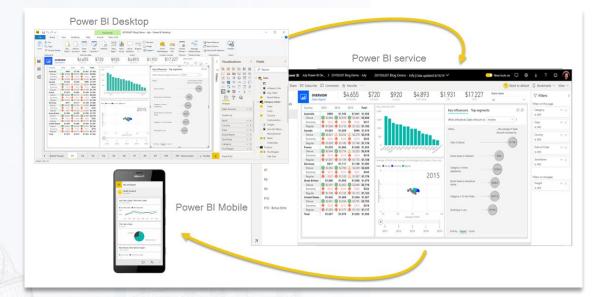
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1.1 WHAT IS POWER BI?



Power BI is a business analytics service by Microsoft that provides interactive visualizations and business intelligence capabilities. It allows users to connect to various data sources, model and analyze data, and create interactive reports and dashboards to share insights.







1.2 RETROSPECTIVE ON SUCCESS

A major U.S. energy utility implemented enterprise-wide productivity analytics for internal benchmarking.







1.3 WHO WE ARE



Adam Maxam

Director, Client Services at P3 Adaptive

We handle Power BI implementations across

all industries, domains, and organization sizes.





2.0 Situation Overview

Barriers to Insight

Vision for Transformation

A Modern Solution





2.1 BARRIERS TO INSIGHT

X Lack of standardized metrics for comparing performance

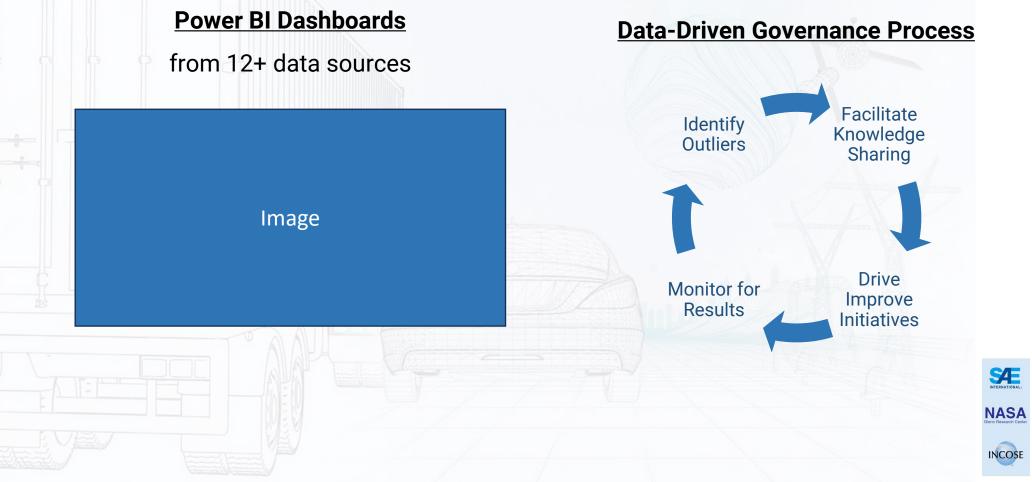
X Inability to analyze performance at various levels of the organization

X Inability to identify areas of excellence and areas needing improvement





2.2 VISION FOR TRANSFORMATION





2.3 A MODERN SOLUTION

Combine and transform data

from a dozen information systems

Codify business logic

for standardized metrics

Create interactive visualizations

with capabilities for

- Dimensional segmentation
- Hierarchical analysis
- Outlier analysis
- Trending







Barriers at the Outset

- Organizational Silos
- **Disparate Data and Dispersed**

Knowledge

3.0





3.1 ORGANIZATIONAL SILOS

Multiple operating companies lacking consistency

- Separate information systems for similar functions
- Unique **business processes** for similar work
- Variations of **metrics** and separate reporting



3.2 DISPARATE DATA AND DISPERSED KNOWLEDGE



Disparate Data

Information systems are isolated, not

designed to integrate for wholistic analytics.

Dispersed Knowledge

Institutional knowledge was

just as siloed as the data itself.





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Power BI as The Solution

Components

4.0

Interactive and Intuitive UI



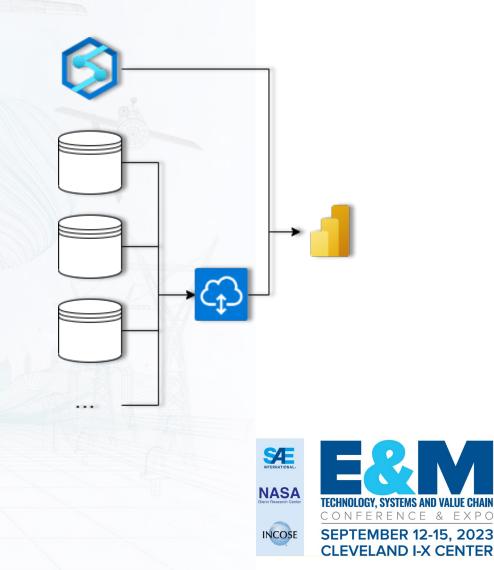
4.1 COMPONENTS

Blending disparate data sources

- 200+ tables from a dozen information systems
- Mixed architecture
 - Data lakes and data warehouses
 - Direct database connections
 - Flat files CSV and Excel

Encoding business logic and metric calculations

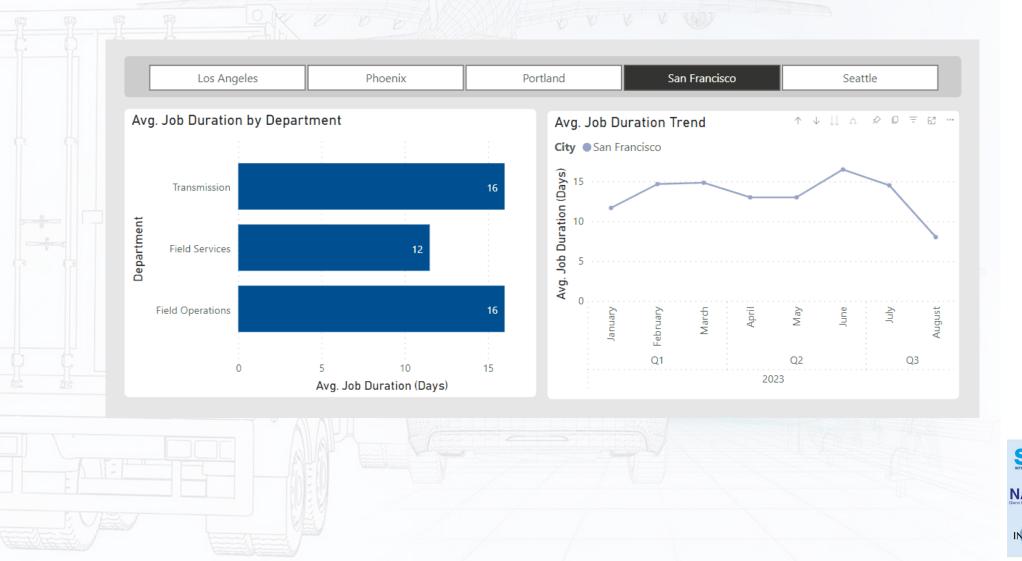
- 100+ measures encoding the nuanced business logic
 - necessary for standardized, like-for-like comparisons



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4.2 INTERACTIVE AND INTUITIVE UI









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Delivering the Vision

Direct Impact

5.0

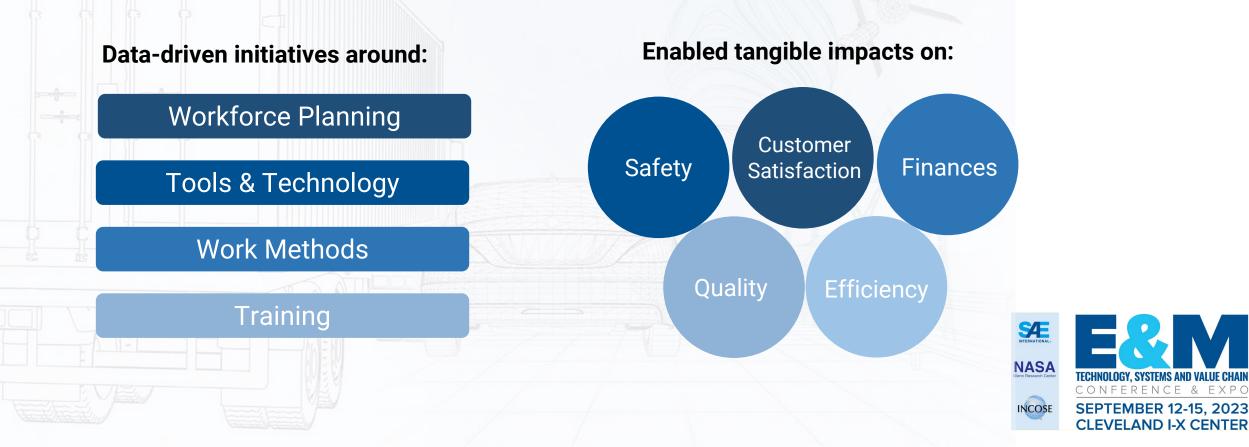
Cultural Impact



5.1 DIRECT IMPACT



<u>Yielded millions of dollars in benefits</u> within the first year following implementation.



5.2 CULTURAL IMPACT

Data, people, and processes were coordinated to create a culture of:



Knowledge sharing

around best practices

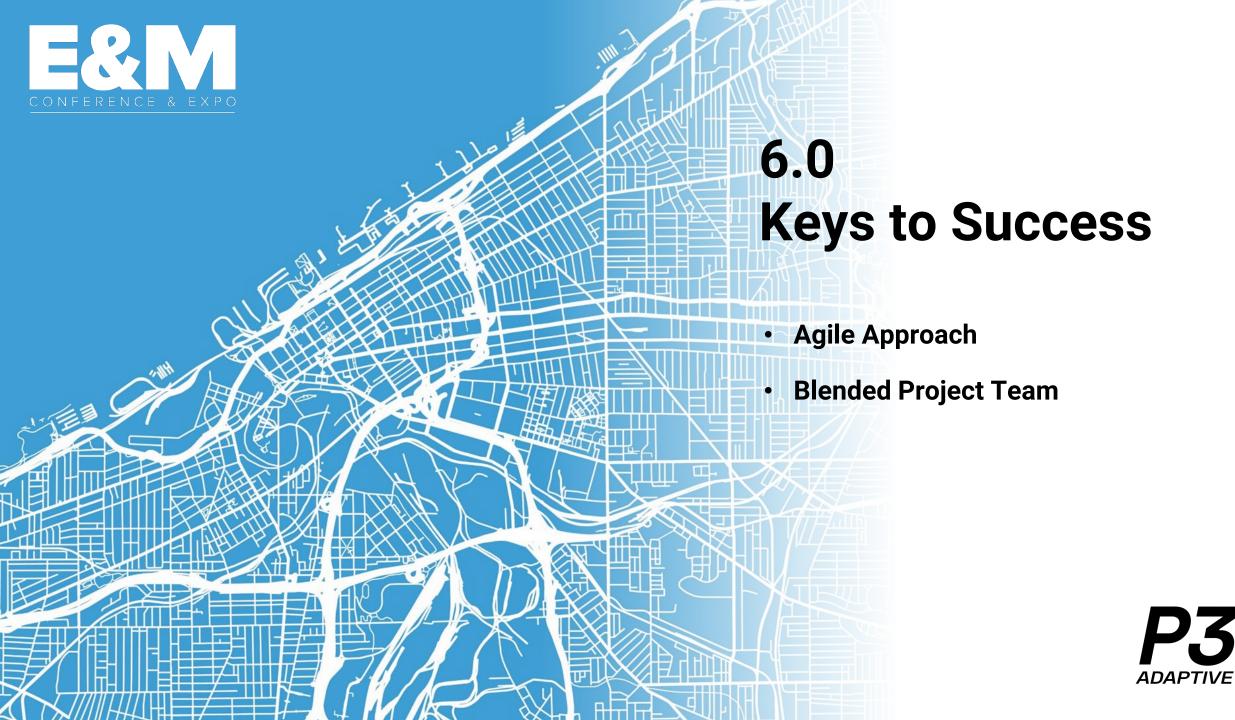


Continuous improvement

Tracking progress to results







6.0 KEYS TO SUCCESS



Agile Approach

- Start with a pilot phase use data where it is today
- Deliver incremental value

Blended Project Team

- Internal tribal knowledge
- External technology expertise





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7.0 Roadmap for the Future



7.2 **ROADMAP FOR THE FUTURE** (GROWING THE FOOTPRINT OF POWER BI AND DATA-DRIVEN DECISION MAKING)

Additional use cases identified for Power BI:

- Customer Experience
- Environmental sustainability
- Safety analytics
- Asset management
- Operational monitoring
- Revenue assurance
- Budgeting and forecasting
- Change readiness



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